## Received by NSD/FARA Registration Unit 08/05/2013 4:30:55 PM OMB NO. 1124-0002; Expires February 28, 2014

U.S. Department of Justice

Washington, DC 20530

### **Supplemental Statement**

Pursuant to the Foreign Agents Registration Act of 1938, as amended

-	For Six Month	Period Ending June	30, 2013 (Insert date)	
	•	I - REGISTRANT		
1. (a) Name of Registrant		(b) Registratio	n No.	
Innovation Norway		00526	•	
(c) Business Address(es) of Registra 655 Third Ave, Suite 1810 New York, NY 10017	nt		·	
2. Has there been a change in the inform	nation previously	furnished in connec	tion with the following?	
<ul><li>(a) If an individual:</li><li>(1) Residence address(es)</li><li>(2) Citizenship</li><li>(3) Occupation</li></ul>	Yes □ Yes □ Yes □	No		
<ul><li>(b) If an organization:</li><li>(1) Name</li><li>(2) Ownership or control</li><li>(3) Branch offices</li></ul>	Yes   Yes   Yes	No ⊠ No ⊠ No ⊠		
(c) Explain fully all changes, if any	, indicated in Iter	ms (a) and (b) above		,
IF THE REGISTRAN	T IS AN INDI	VIDUAL, OMIT RI	ESPONSE TO ITEMS 3, 4, A	ND 5(a).
3. If you have previously filed Exhibit C  Yes □ No ⊠  If yes, have you filed an amendment of the control of t	to the Exhibit C?		have occurred during this 6 mon	nth reporting period.

<sup>1</sup> The Exhibit C, for which no printed form is provided, consists of a true copy of the charter, articles of incorporation, association, and by laws of a registrant that is an organization. (A waiver of the requirement to file an Exhibit C may be obtained for good cause upon written application to the Assistant Attorney General, National Security Division, U.S. Department of Justice, Washington, DC 20530.)

(PAGE 2)

	No 🗵			
If yes, furnish the following	ng information:			
Name		Position	Date Con	nection Ended
	•			
Have any nersons hecome	partners, officers, directors or simi	ilar officials during this 6 mo	onth reporting period	7
Yes	No 🗵	nur officials during this o me	in reporting period	•
If yes, furnish the followi	ng information:		•	
Name	Residence Address	Citizenship	Position	Date Assumed
			•	
			·	
	Item 4(b) rendered services directly	in furtherance of the interes	ts of any foreign prir	ncipal?
Yes	No ⊠	•		
If yes, identify each such	person and describe the service ren	dered.		
		•		
or will render services to t	he registrant directly in furtherance	ed as employees or in any other of the interests of any foreign		
secretarial, or in a related	•	of the interests of any foreig	gn principal(s) in oth	er than a clerical or
		of the interests of any foreig		
secretarial, or in a related	or similar capacity? Yes	of the interests of any foreig	gn principal(s) in oth	er than a clerical or
secretarial, or in a related	or similar capacity? Yes	of the interests of any foreig	gn principal(s) in oth	er than a clerical or
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secretarial, or in a related	or similar capacity? Yes	of the interests of any foreig	gn principal(s) in oth	er than a clerical or
secretarial, or in a related	or similar capacity? Yes	of the interests of any foreig	gn principal(s) in oth	er than a clerical or
secretarial, or in a related of Name	or similar capacity? Yes  Residence Address	of the interests of any foreig No ⊠ Citizenship	gn principal(s) in other	er than a clerical or  Date Assumed
Name  Have any employees or in	or similar capacity? Yes	of the interests of any foreig  No ⊠  Citizenship  orm registration statement, te	gn principal(s) in other	er than a clerical or Date Assumed
Name  Have any employees or in connection with the regist	or similar capacity? Yes  Residence Address  dividuals, who have filed a short for a short	of the interests of any foreig  No ⊠  Citizenship  orm registration statement, te	n principal(s) in other Position rminated their emplo	er than a clerical or Date Assumed
Name  Have any employees or in connection with the regist If yes, furnish the following	or similar capacity? Yes  Residence Address  dividuals, who have filed a short for rant during this 6 month reporting ing information:	of the interests of any foreig  No ⊠  Citizenship  orm registration statement, te period? Yes □	en principal(s) in other Position  rminated their emplo	er than a clerical of Date Assumed
Name  Have any employees or in connection with the regist	or similar capacity? Yes  Residence Address  dividuals, who have filed a short for rant during this 6 month reporting ing information:	of the interests of any foreig  No ⊠  Citizenship  orm registration statement, te	en principal(s) in other Position  rminated their emplo	er than a clerical or Date Assumed
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(PAGE 3)

11 -	FOR	EIGN	PRINCIL	PAL
11 -	$\mathbf{I} \cup \mathbf{I}$			

Foreign Principal				Date of Termination	on
					ř.
•					
•					
. Have you acquired any lf yes, furnish the follow		al(s) <sup>2</sup> during this	6 month reporting po	eriod? Yes 🗆	No ⊠
Name and Address of F	oreign Principal(s)			Date Acquired	
			·		
		·	·		
<ul> <li>In addition to those nan reporting period.</li> </ul>	ned in Items 7 and 8,	if any, list foreig	n principal(s) <sup>2</sup> whor	n you continued to represen	t during the 6 m
Innovation Norway (a/l	k/a Innovasion Nord	ıe)		,	ı
Akersgata 13	,	,			
0104 Oslo Norway				:	5
,					
	•				
		•	•		
· · · · · · · · · · · · · · · · · · ·			· · · · · · · · · · · · · · · · · · ·		
<ol> <li>(a) Have you filed exhibit A<sup>3</sup></li> </ol>	ibits for the newly a Yes □		rincipal(s), if any, lis	sted in Item 8?	
Exhibit B <sup>4</sup>	yes □ Yes □	No □ No □		,	
	the required exhibit.		,		
ii no, picase anacii			wiensk, 61-4 fee	r foreign main sized solver	
•		upits A and B pre	eviously filed for an		ou
(b) Have there been an				No ⊠	
(b) Have there been an represented during	y changes in the Exl this six month perio ed an amendment to	d?	Yes □ Yes □	No ⊠ No □	

The term "foreign principal" includes, in addition to those defined in section 1(b) of the Act, an individual organization any of whose activities are directly or indirectly supervised, directed, controlled, financed, or subsidized in whole or in major part by a foreign government, foreign political party, foreign organization or foreign individual. (See Rule 100(a) (9)). A registrant who represents more than one foreign principal is required to list in the statements he files under the Act only those principals for whom he is not entitled to claim exemption under Section 3 of the Act. (See Rule 208.)
 The Exhibit A, which is filed on Form NSD-3 (Formerly CRM-157) sets forth the information required to be disclosed concerning each foreign principal.
 The Exhibit B, which is filed on Form NSD-4 (Formerly CRM-155) sets fourth the information concerning the agreement or understanding between the registrant and the foreign principal.

(PAGE 4)

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		_	$\overline{}$	•		▼ 1			L.3

11.	. During this 6 month reporting period, have you engaged in any activities for or rendered any services to any foreign principal named in Items 7, 8, or 9 of this statement? Yes $\boxtimes$ No $\square$
	If yes, identify each foreign principal and describe in full detail your activities and services:
	Foreign principal: Innovation Norway (a/k/a Innovasjon Norge) Activities: Provided travel information and services, as well as promotional work. Answered written, telephone and e-mail requests from travel trade and from consumers. Sent travel information to travel agents, tour operators, travel editors and individuals. Produced and distributed travel information materials. Invited American tour operators to attend the Norwegian Travel Workshop in Norway. Published travel information and advertised in travel magazines. Updated websites (www.visitnorway.com and www.goscandinavia.com) with travel information. Visits to Norway to meet with Norwegian suppliers to discuss marketing activities and inform about travel trends in the USA.
12.	. During this 6 month reporting period, have you on behalf of any foreign principal engaged in political activity <sup>5</sup> as defined below
	Yes ☐ No ⊠
	If yes, identify each such foreign principal and describe in full detail all such political activity, indicating, among other things, the relations, interests and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored or delivered speeches, lectures or radio and TV broadcasts, give details as to dates, places of delivery, names of speakers and subject matter.
13.	In addition to the above described activities, if any, have you engaged in activity on your own behalf which benefits your
	foreign principal(s)? Yes □ No ⊠
	If yes, describe fully.
,	

<sup>5</sup> The term "political activity" means any activity that the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting or changing the domestic or foreign policies of the United States or with reference to political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

#### **IV - FINANCIAL INFORMATION**

		n any other source, for or in the ompensation or otherwise?	ne interests of any such foreign principa Yes ⊠ No ☐	l, any contributions, income or
	If no, explain why	<b>y.</b>		
			·	
		•		
	If yes, set forth be	elow in the required detail and	l separately for each foreign principal a	n account of such monies.6
	Date	From Whom	Purpose	Amount
	11.01.2013	Innovasjon Norge	General operations and salaries	\$118,000
	07.02.2013	Innovasjon Norge	General operations and salaries	\$120,000
	05.03.2013	Innovasjon Norge	General operations and salaries	\$110,000
	14.03.2013	Innovasjon Norge	General operations and salaries	\$10,000
	08.04.2013	Innovasjon Norge	General operations and salaries	\$118,000
	09.05.2013	Innovasjon Norge	General operations and salaries	\$118,000
	10.06.2013	Innovasjon Norge	General operations and salaries	\$108,000
				\$702,000
				\$702,000 Total
(b)	RECEIPTS - FU	NDRAISING CAMPAIGN		· · · · · · · · · · · · · · · · · · ·
(b)		NDRAISING CAMPAIGN	received, as part of a fundraising camp	Total
(b)	During this 6 mor		received, as part of a fundraising camp	Total
(b)	During this 6 mor	nth reporting period, have you	received, as part of a fundraising camp nis statement? Yes	Total  aign <sup>7</sup> , any money on behalf of any
(b)	During this 6 more foreign principal in If yes, have you fi	on the reporting period, have you named in Items 7, 8, or 9 of the	received, as part of a fundraising camp nis statement? Yes stration? Yes	Total  Total  raign <sup>7</sup> , any money on behalf of an  No ⊠
(b)	During this 6 more foreign principal of the liftyes, have you fill fyes, indicate the RECEIPTS-THIS	nth reporting period, have you named in Items 7, 8, or 9 of the iled an Exhibit D to your registed the Exhibit D was filed NGS OF VALUE	received, as part of a fundraising camp nis statement? Yes  stration? Yes   Date	Total  raign <sup>7</sup> , any money on behalf of an  No ⊠  No □
	During this 6 more foreign principal of the lift yes, have you fill yes, indicate the RECEIPTS-THI During this 6 more	nth reporting period, have you named in Items 7, 8, or 9 of the iled an Exhibit D to your register date the Exhibit D was filed NGS OF VALUE of the reporting period, have you	received, as part of a fundraising camp nis statement? Yes stration? Yes	Total  raign <sup>7</sup> , any money on behalf of an  No ⊠  No □  money from any foreign principa
	During this 6 more foreign principal of the lift yes, have you fill If yes, indicate the RECEIPTS-THI During this 6 more named in Items 7, Yes	ith reporting period, have you named in Items 7, 8, or 9 of the ided an Exhibit D to your register date the Exhibit D was filed the exhibit D was file	received, as part of a fundraising camp nis statement?  Yes   stration?  Yes   Date   received any thing of value other than	Total  raign <sup>7</sup> , any money on behalf of an  No ⊠  No □  money from any foreign principa
	During this 6 more foreign principal of the lift yes, have you fill If yes, indicate the RECEIPTS-THI During this 6 more named in Items 7, Yes	nth reporting period, have you named in Items 7, 8, or 9 of the ided an Exhibit D to your register date the Exhibit D was filed INGS OF VALUE of the reporting period, have you 8, or 9 of this statement, or filed.	received, as part of a fundraising camp nis statement?  Yes   stration?  Yes   Date   received any thing of value other than	Total  raign <sup>7</sup> , any money on behalf of an  No ⊠  No □  money from any foreign principa

<sup>6, 7</sup> A registrant is required to file an Exhibit D if he collects or receives contributions, loans, moneys, or other things of value for a foreign principal, as part of a fundraising campaign. (See Rule 201(e)).

<sup>8</sup> An Exhibit D, for which no printed form is provided, sets forth an account of money collected or received as a result of a fundraising campaign and transmitted for a foreign principal.

<sup>9</sup> Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks," and the like.

Total

						(PAGE 6)
15. (a)		ENTS-MONIES				
		nonth reporting period, have or expended monies in conn		y on behalf of an	y foreign principal	named in Items 7, 8, or
		tatement? Yes ⊠	No 🗌	•		
	(2) transmitte	d monies to any such foreign	n principal?	Yes 🗆	No ⊠	
	If no explain i	n full detail why there were	no dishursements r	nade on behalf o	of any foreign princ	inal
	ii no, explain i	in fair detail with there were	no disoursements i	nade on benam c	or any foreign princ	ipui.
			•			
		below in the required detail itted, if any, to each foreign		each foreign pri	incipal an account c	of such monies, including
	Date	To Whon	n ·	Pu	rpose	Amount
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During t	this 6 month reporting period, because of the second section with activities on behalf of the second second second section with activities on behalf of the second	nave you disposed				nerance of or in
If yes, fo	urnish the following information	on:				
Date	Recipient	Foreign Pr	incipal	Thing of Value		Purpose
		·	•			
						•
				·	•	
During to	RSEMENTS-POLITICAL Control of this 6 month reporting period, he reson, made any contributions or in connection with any primates and the resonant of the reson	nave you from you f money or other ry election, conve	ur own funds an things of value <sup>1</sup>	in connection with	an election t	o any political
If yes fi	urnish the following informatio					
Date	Amount or Thin		Political Or	ganization or Candid	: date Loc	eation of Event
Daic	Amount of Thin	is or value	i onnoui oi	Sumzation of Canul	dute LOC	

<sup>10, 11</sup> Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks" and the like.

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#### **V-INFORMATIONAL MATERIALS**

	od, did you prepare, disseminate or cause to be	disseminated any informational materials? <sup>11</sup>
Yes ⊠ No ☐ If Yes, go to Item 17.		
	do you disseminate any material in connection v	with your registration?
Yes \( \sigma \) No \( \sigma \)	ao you aloo inmate any material moonine ton	in in Jour registration.
If Yes, please forward the materials dis	sseminated during the six month period to the R	egistration Unit for review.
17. Identify each such foreign principal.		
Innovation Norway (a/k/a Innovasjon	Norge)	
Akersgata 13 0104 Oslo		
Norway		
,		
18. During this 6 month reporting period.	has any foreign principal established a budget o	r allocated a specified sum of money to
		Yes □ No ⊠
	ipal, specify amount, and indicate for what peri-	od of time.
·		
10 During this 6 month reporting paried	did your activities in preparing, disseminating o	r causing the dissemination of informational
materials include the use of any of the		causing the dissemination of informational
	tine or newspaper	∠ Letters or telegrams
☑ Advertising campaigns ☑ Press	releases Pamphlets or other publi	ications   Lectures or speeches
☑ Other (specify) Norwegian Travel Guid	de (brochure)	
Electronic Communications		
⊠ Email		
⊠ Website URL(s): www.visitnorway.cor	n ·	
	ok/visitnorwayUSA, Twitter/visitnorwayUSA	
Other (specify)		
20. During this 6 month reporting period, of the following groups:	did you disseminate or cause to be disseminated	informational materials among any of
☐ Public officials	Newspapers     Newspapers	☐ Libraries
☐ Legislators	⊠ Editors	☐ Educational institutions
☐ Government agencies	☐ Civic groups or associations	☐ Nationality groups
☑ Other (specify) Travel agents, to	our operators, travel magazines	
21 What		
21. What language was used in the inform		
⊠ English	Other (specify)	
	, U.S. Department of Justice a copy of each iten ated during this 6 month reporting period?	n of such informational materials Yes No 🗵
<u> </u>		<del></del>
23. Did you label each item of such inform  Yes □ No ☒	national materials with the statement required by	Section 4(b) of the Act?

<sup>12</sup> The term informational materials includes any oral, visual, graphic, written, or pictorial information or matter of any kind, including that published by means of advertising, books, periodicals, newspapers, lectures, broadcasts, motion pictures, or any means or instrumentality of interstate or foreign commerce or otherwise. Informational materials disseminated by an agent of a foreign principal as part of an activity in itself exempt from registration, or an activity which by itself would not require registration, need not be filed pursuant to Section 4(b) of the Act.

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V	71 _	E.	YF	CI	IT	IO	N

In accordance with 28 U.S.C. § 1746, the undersigned swear(s) or affirm(s) under penalty of perjury that he/she has (they have) read the information set forth in this registration statement and the attached exhibits and that he/she is (they are) familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her (their) knowledge and belief, except that the undersigned make(s) no representation as to truth or accuracy of the information contained in the attached Short Form Registration Statement(s), if any, insofar as such information is not within his/her (their) personal knowledge.

(Date of signature)	(Print or type name under each signature or pro	(Print or type name under each signature or provide electronic signature 13)	
August 05, 2013	/s/ Hege Vibeke Barnes	eSigned	
		·	

<sup>13</sup> This statement shall be signed by the individual agent, if the registrant is an individual, or by a majority of those partners, officers, directors or persons performing similar functions, if the registrant is an organization, except that the organization can, by power of attorney, authorize one or more individuals to execute this statement on its behalf.

2013 Print Campaign Fall

January 2013

Outlet Ad Rottners ...
Departures Lipage Norwegian

February 2013

Outlet Ad Partners
Smithsonian 1 page Norwegian

National Geographic 💮 💝 🗀 🗀 pagi

March 2013

outer August 1990 and 1990 and

Travel Redefined spage advertigial Denmark Sweden, SAS

Travel Girl Dage

Outside Norwesian

NY Times of Travel Magazine 1 page

Virtioso Life Zpage Flord Norway

Departures tipage Flord Norway

Audubon 1 page Hurtigritien

Jax fax

Nature Conseivancy

apr.13

Out/et Ad Portners
National Geographic Trayeler Dipage, Hurtigruten -

Smithsonian Zpage adverticual

Gott Week Toage

The New Yorker April 8 Japage Visit Oslo.
The New Yorker April 22 Tage Visit Oslot

May 2013

Oullet Ad Rortneis

Men's Journal Gear Lab Page

Backpacker 2 page advertorial teclandali.
AFAR 1 page Visit Oslo.
NYATimes I Travel Magazine 1 page Visit Oslo.

Mens Journal 1 14/3 page

Departures 2 page advertishal Fjord Norway

Audubon I page

Acchaeology I page Hurtigruten

Victuoso Life Zipage advertorial , Denmark, Sweden SAS

June 2013

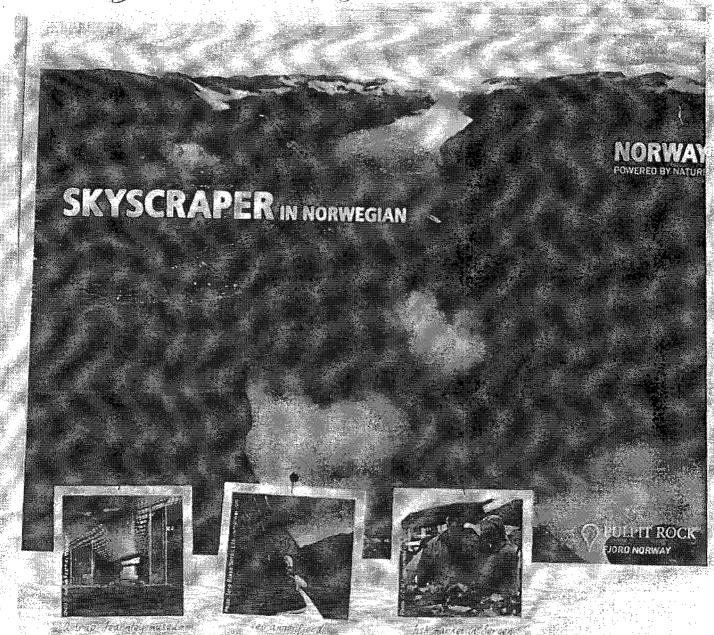
Quilet Ad Pariners

Travel+ Leisure Loage

The Travel Magazine 2 page adverticial - Denmark, Sweden SAS

Travel Girl 1 page

DEPARTURES, JAN-FOR ROB ...



Explore Norway and you begin to nature with preachinging seriety dramatic peakerful count the desifiest of medigram and rotal to arriaged at the wonder countries and saying instoric effect charming office effects ellenguages and saying from the preaching effect of the arriage and saying from the preaching energy of peace and impagifify that well romain withyou loresee.

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NEWDWILE the break prough technology of the Booking 187 Dreamfiner to Sewiga with a volume horselfy on their protocology for the booking of the Booking and their sewigations and their protocology of the Booking of th

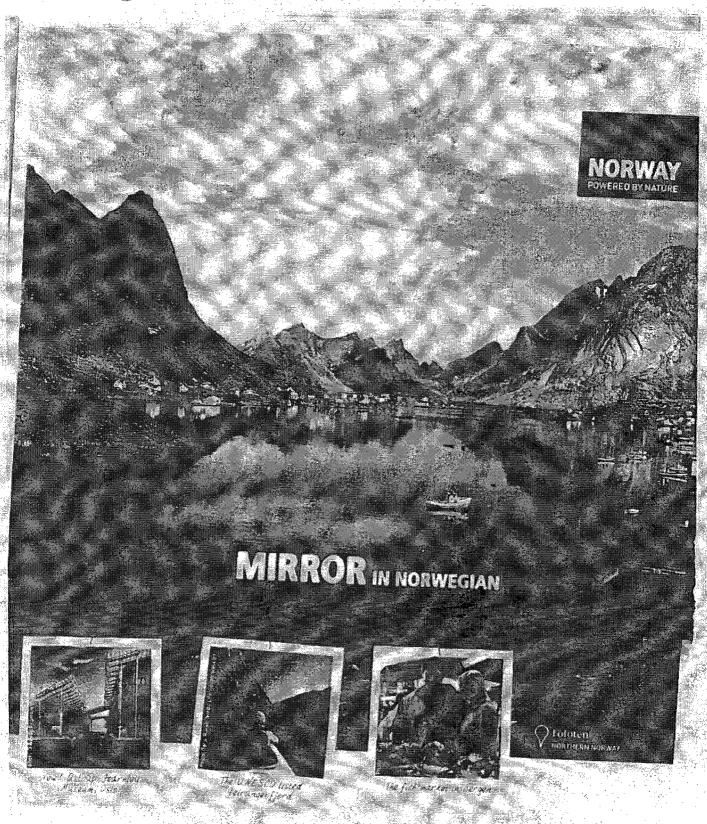
To jeden more book your varietion, and what will sweep takes bistingues your

official parties.



VIST NOR WAY COM

SMITHSOMAN FEB 2013.

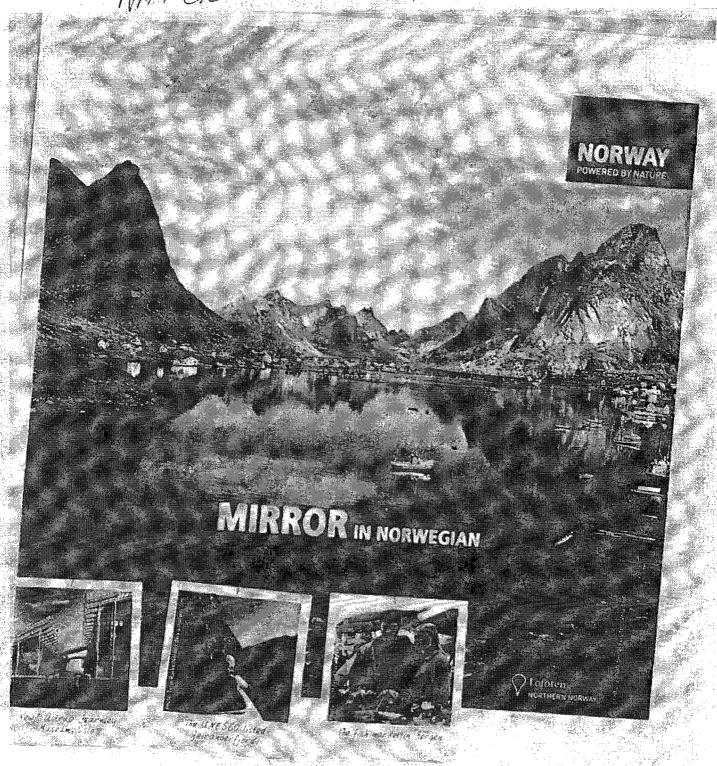


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Explore Noeway and you illieturn to nature wat? breathtaking scenery and the freshest of mountain all. In this drainate, and unspoiled playeround you'll find loss of exclung activitiesalle amazed it she wonderful places to stay historic cities, eibrant culture, and excellent cutspe. Norway is a unique adventure, an experience that will stay with you forever.

JOHN CHIVAY COM

NATGEO TRAVELER, FEB-MAR 2013



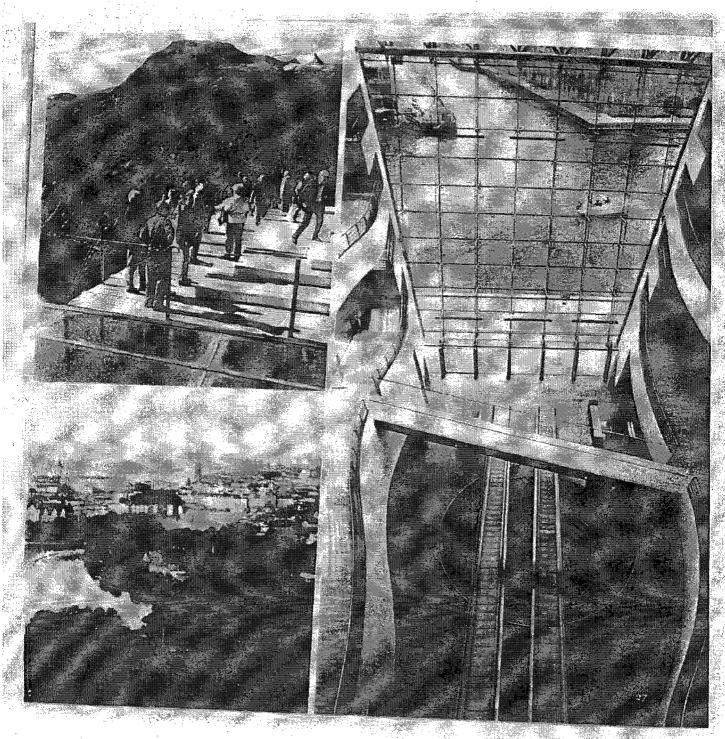


Explore Norway and you'll recurrice harview ith breathtaking sichery and the treshest of mountain are in this dramatic and disspoiled playeround you'll find lorser beyonds, activities, regardled, at the wonderful place, or lay, historic sittles where subtree, and explient custing horizontal place, unique adventure air expensive that will stay with wall-break.

TRAVEL REDEFINED, SECOND EDITION 2013

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### SCANDINAVIA

Controlled from Sage 26

## DESCRIBINOVATION

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Station Your Home Form Other sense was every the ion Mourejta rashen i

And Security Control 

the Pauses of Oslo Opera House Chiecize The sees come Par Grig Washington Modern to ard tome to beyon their Soera ang baller Bleuthickery CT/Verestorn the company Serve as the confert entire to

Moderna Museec the Misseum of Modern Act askabilitions of the water the sticolection object with the walk from the ave-Salvador Dairand Matical (First) is coking to captura Stockyon with a rose of priority and road direction. The Restaurant the in house many and entering after the best on the section of the se GIV Consider a stylin stay of the Mod II had be contacted the

Radisson BLU Royal Hotel while programme the case of the significant Service relection dings and the COMMENCE TO THE STATE OF THE ST

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Barn #2004 fresh productive conscrive of charge. New Mardic causes follows many of the same principles extract in Standingwan design sustainability combined with purity simplicity and freshness For the vaveigr seeking exquisite raste or Scundinavas subjetb array of Michelin starred Mararts there are places or charges

in Norway, heart to Maaemo, ocated new Osk Central Station life memu features 100% organic local ingrecients and also includes a rare variety of Norwegan helps and beines. Bagatelle situated hear the Royal Palace serves up delictous French! Vorwegian considered an emphasis on fresh sealo. Sweden was Frantzén/Lindeberg, alleading Scandinavian restaurivit thats a recent mamber of the Visint Sc Pesti Restaurant Awards Despited

FROM LEFT insussion of U.Royal Toriton as Cassas elegence. The kitchenia increasions Higgel Michias Carligren Martalen, gravel directly from the restaurings or gains diarden.

Mathias Dahlgren Matsalen, or injuvative venture at Grand Hotel by opichef Mathas Children is anomor of rally high light that prepares modern cuisine with mouth watering sweething without

Number Dehmark a complete without a visit to Nome; a house clustre eatery that obeen used. The Wood's Best Restaurant landers times over by Postalization against an one other. The one-birest

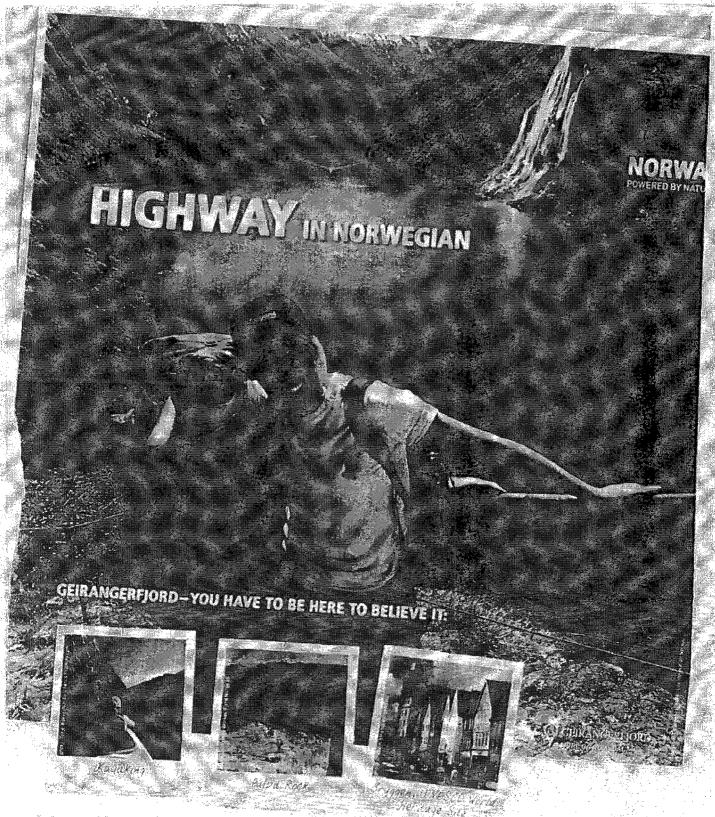
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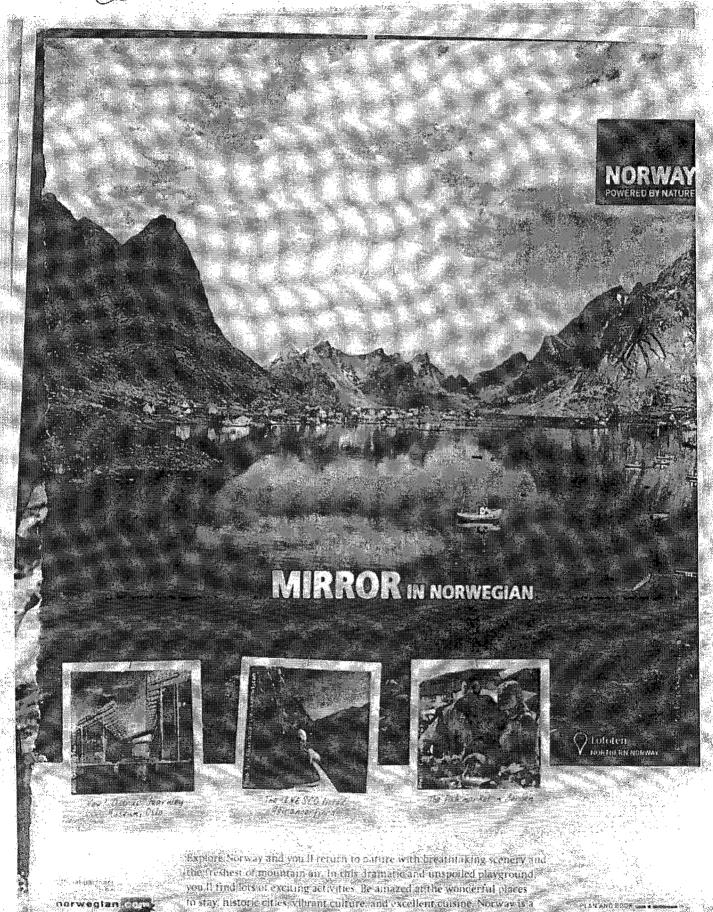
TRAVELGIRL MAGAZINE, SPRING 2013



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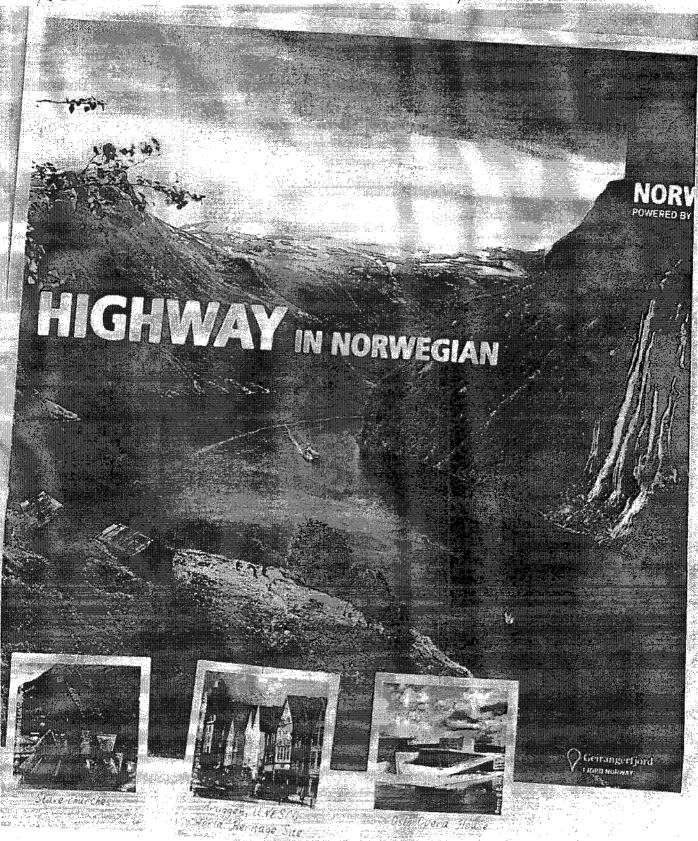
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CUTSIDE MAGAZINE, MARCH 2013

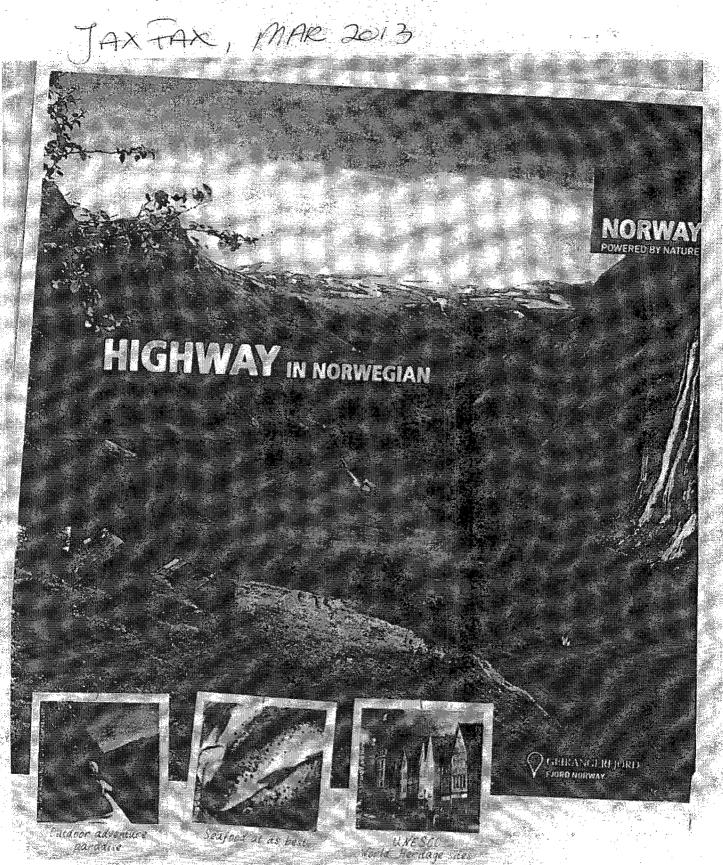


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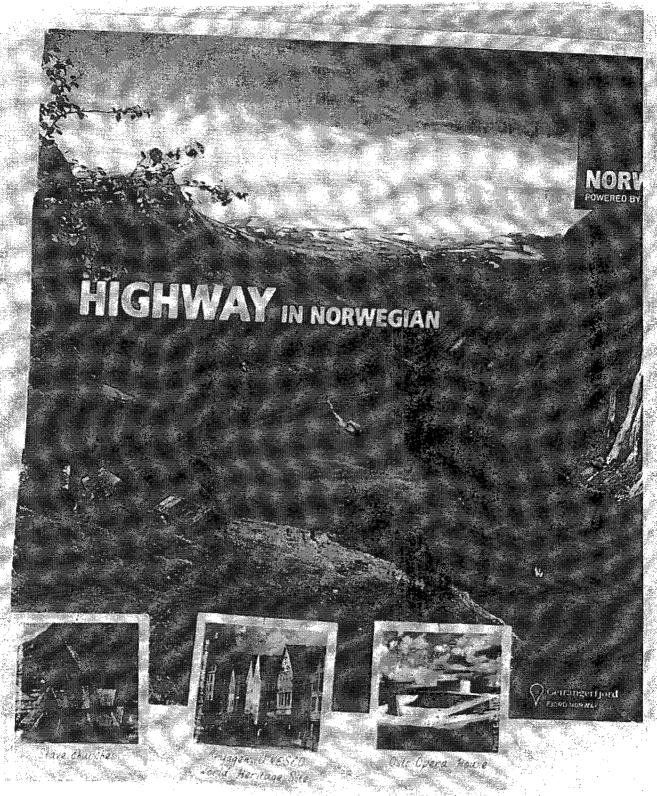
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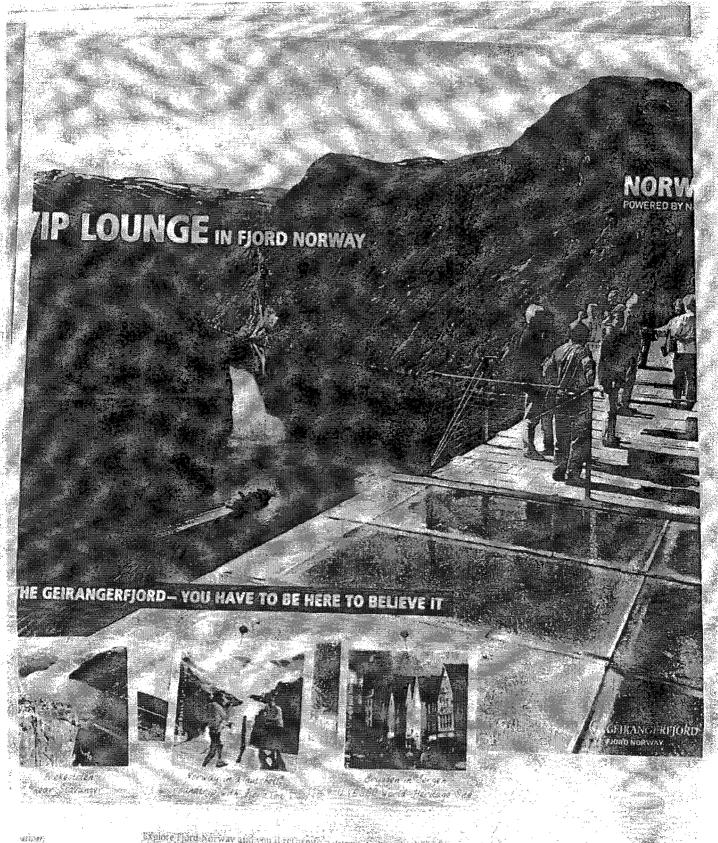
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## NATURE CONSORVANCY, MARIAGE 2013



Explore Norway and you three common mure with breathraking scenery dramatical intertails and the freshost of amountain air. You'd be amazed at the wonderful pint is to hav history oriest charming allages, excellent culsine, and labra to pospirality. Whatever, these of Vacation problemone, you'll experience an overwhelming leeling of freate midaging of the wall remain and you'll never.

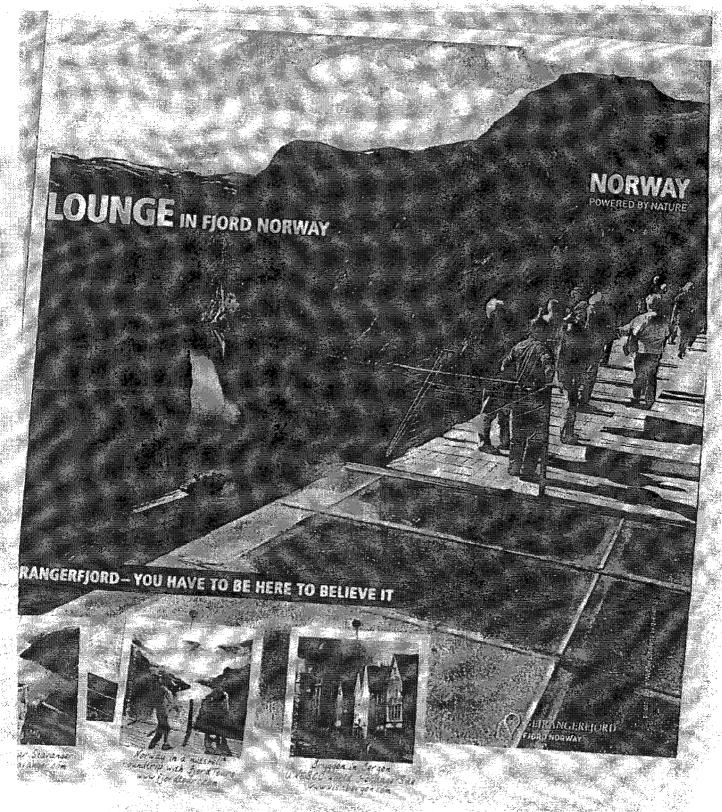
VIRTOCSO LIFE, MAR-APR 2013



FJORD NORWAY Explore Ford-Norway and you included to the state of the state of the state of the main waterfalls, and the respect of mountain an appelling analysis at the wooderful? The substate historic office charging with a state of our characteristic of the state of the stat

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DEPARTURES MAR/APR 2013

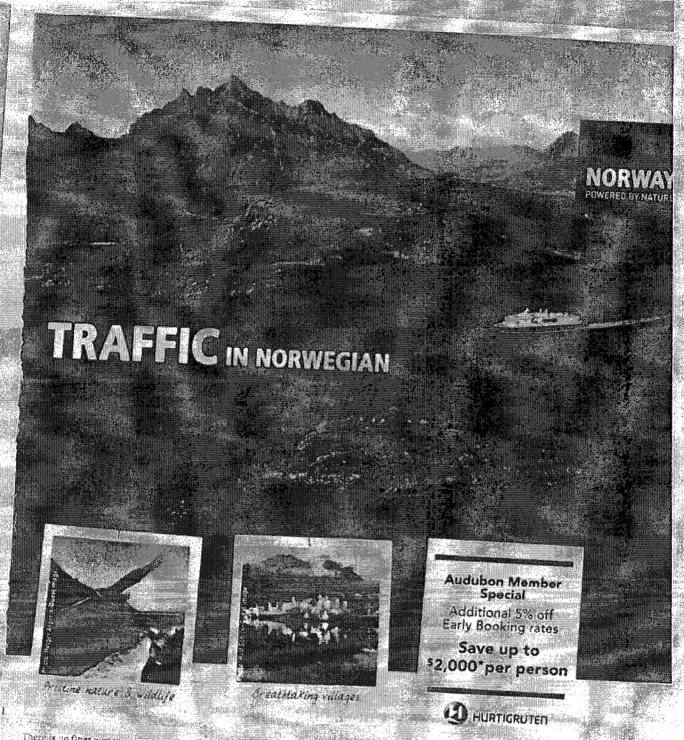




trainer Hord Norway and word require formature with in earliesting vienem dramatic waterfalls, and the freshest of motorials are put by amazed at the worderful places of any history time, that many those extends considerable and inspecting whatever type or scaron volunesses would experience an overwhelming realing of bears and transporter than all remain with your feet on

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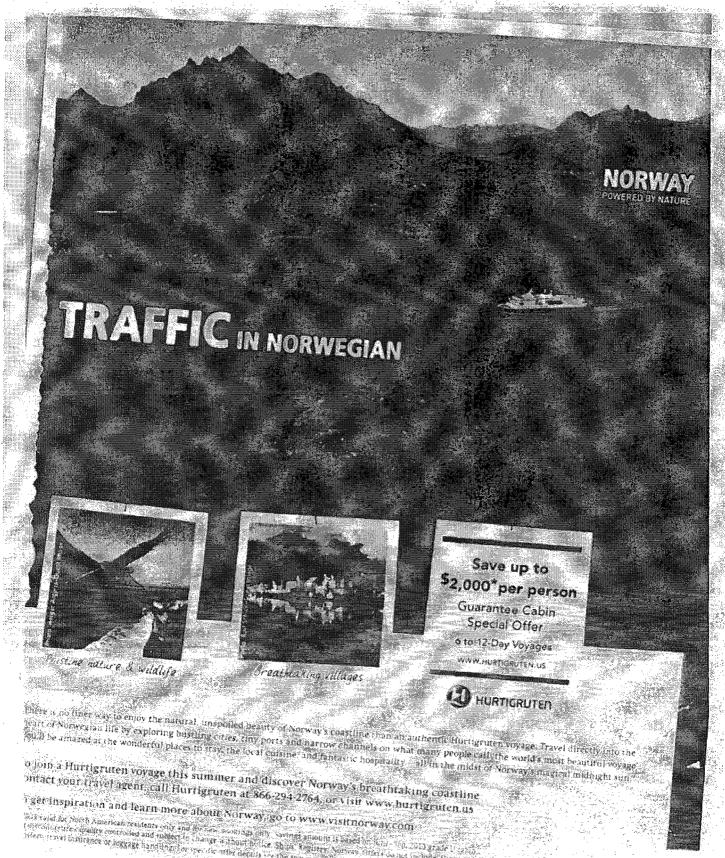
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## SMITHSOMIAN APRIL 2013

SPICIAL ADVERTISES SECTION/

# CULTURAL JOURNEYS

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stearnboat across the picturesque printine Oslo Fjord, in winter, ski and snowboard in Olympic capital Lillehammer or at Oslo slown Winter Park! A cosmopolitan capital, Scenic, activity-packed surroundings. Oslo and the Oslo Region: There a no better welcome to Narway

### NORTHERN NORWAY

Northern Norway is known for wildlife safaris, midnight sun, and northern lights. This part of the country is home to the Sarni, Norway's indigenous people;(Get close to whales, sealeagles, pulling raindeer, and king crabs. All the way north you can visitifie North Cape and feet the breeze from the North Pola. Northern Norway's land-

Scape changes from Pipine mountains and narrow fjords, with thriging coastal commu filles, to endless lundre and viderness here are mountains planging into the sea from over thousands of faet along some stretches of the coast.



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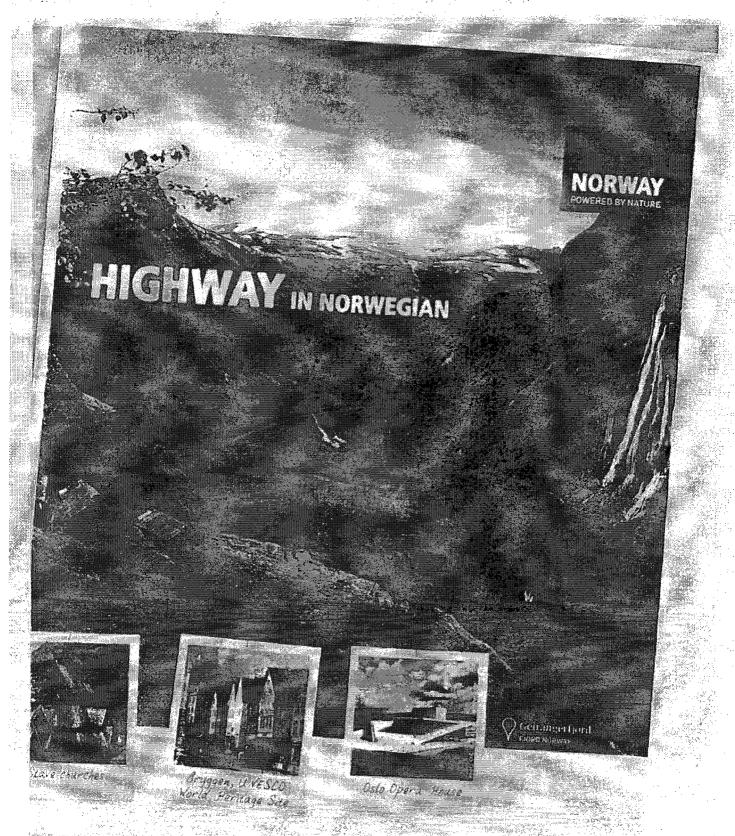
#### FJORD NORWAY

A visit (a Fjord Narya s indivolage of a telime, in the most Ceautiful destination in the world Don't take gar word for it. 1204ers of National Geographic Traveler told is so 0.2009 Stretching northwards along the west coast. Com Stavanger

Cristians ind Frond Norway is The Nervay of travelers dreams. The despess steepest de The most excling active advantings. The highest peaks and the most missionical lowers. Ancient Viking neritage, modern Scandinavian living, Lands ages and opportunities unnyaled in Norway itself statistions the rass of the world. Fior Horway has it all Now accordayou.



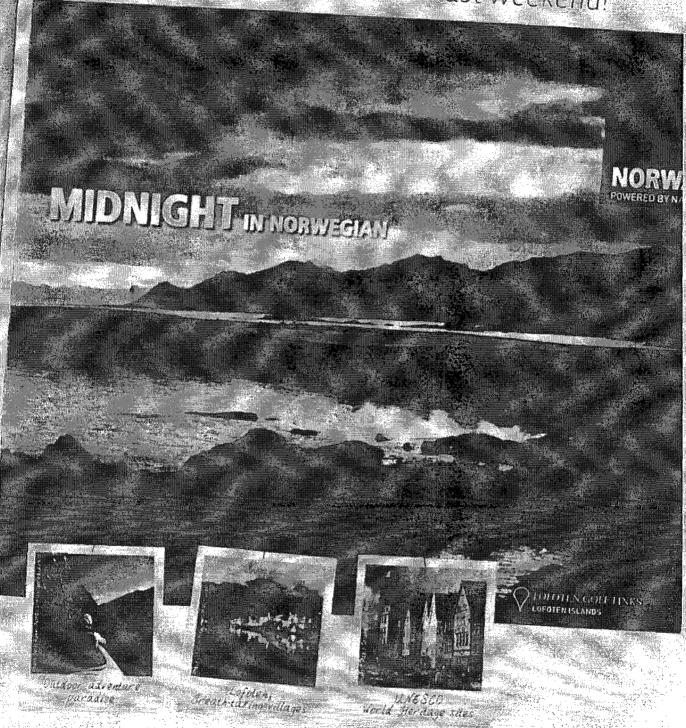




orway and you liseturn to nature with breathtaking scenery, dramatic waterfulls, and the inhountain air. You'll be amazed at the wonderful places to stay, historic cities, charming scellent cursing and fantastic hospitality. Whatever type of vacation you choose, you'll an overwhelming feeling of peace and tranquility that will remain with you forever.

GOLF WEERLY, APRIL 2013





Explore Norway and play golf under the Michight Soul With the endessing his of summer, breathfaking Sebery, drainafe waterfalls, and the fresh air. Norway is train a dreamed to the amazer at the numberful places as ear, historic cities, charming with jets, a weeten guisine, and numberful hospitates, by answer type of variation you cause you the specience answer whe inting deeling on peace and tranquilly that well remain with you not every

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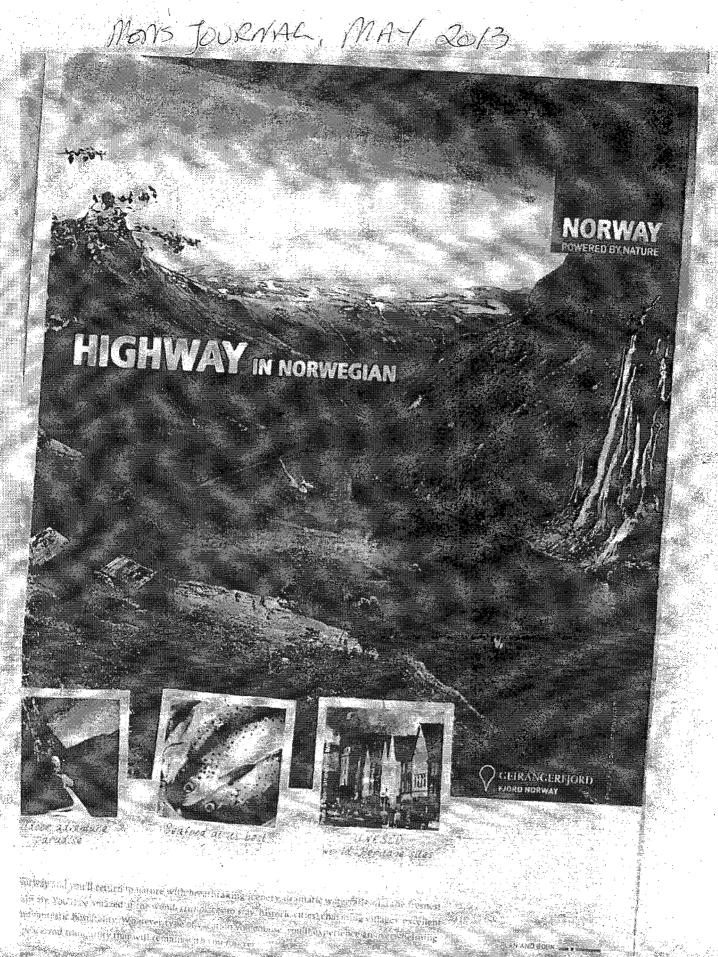
THE NOW CORKER, APRIL 2013



everience a unique combination of are culture and the great outdoors in Norway's cerbrated capital. One With the official Mines dulee this year. Vol. can see the most comprehensive prescritation of Edvard Murch's Linbus art works eart displayed. Osla is at once san and tural with its location on a Bord, surrounded by hills and forests, Visa Oalo Summer Park, one of Scandinavia's largest Imbing parks or opice in a forest, twim in a forest, and experience a world class concert. All in the same day

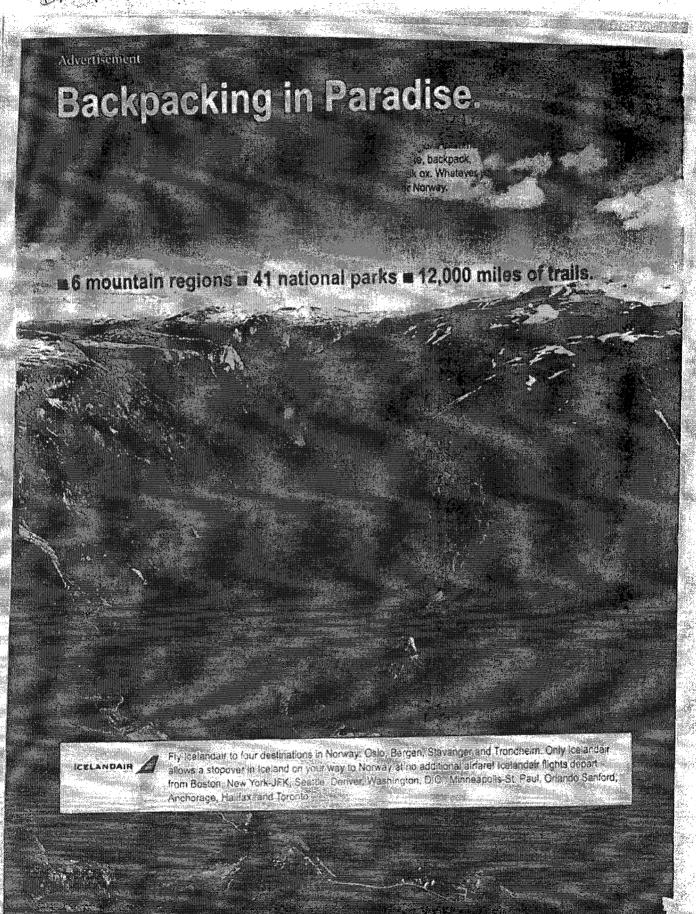
Thouston to Oslowith Norwegian from JFK, New York stateing May 31st 2013

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BACKPACKER - MAP 2013

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## Like No Place Else

With over 12,000 miles of well-marked trails, 400+ cabins, and every adventure you can imagine within reach by arties serviced by Icelandair, Norway will have you redefining the words "outdoor enthusiass." Among Jaw-dropping rugged chiffs and glacter fed lakes, you can truly escape, knowing that Norway is one of the least densely populated countries in the world.





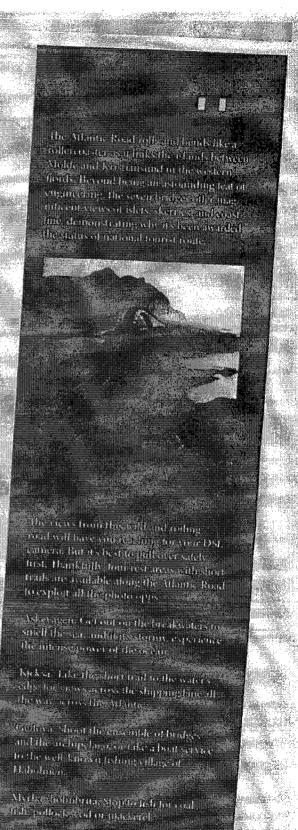




## Hikes to Unparalleled Views

- Elyinto Oslo and head to Bygdey for a dip at Huk'or Paradisbukta (the aptly named Paradise Bay). Or take your pick from the numerous islands in the Oslofford, Alternatively you can chill out by one of several lakes in Oslomarka Forest (of which Sogiawain is probably the most popular). Oslomarka, the huge forest high up on the hills above the carried to use Visitosloregion com.
- Sergen The Gateway to the Florida sits beneath seven mountains, providing endless opportunities for history including the four day trek in Hardangervidida which begins with the Voringstossen waterfall. After this gas spend time in the UNESCO protected Bryggen wharf or visit the fish marker forting omparably fresh seafood. Visible rections
- In the Stavanger region, a two-hour trek up to Pulpit Rock resards hikers within two thousand foot gaze down to the Lyseford, with twenty shades of green and blue all the way to the horizon. After your done, you can hit the leach or explore the charming ancient city and its burgeoning culmary scene, Region stavangers; in
- While Frondheim is the first city in the world with a lift specifically designed for cyclists, bikers will enjoy an 87 milestroll following the coast along Lade Peninsula. Or bourthe fowns wide, fately streets to see a chiectural gens, including the Nidaros Cathecral and the Archbishops.

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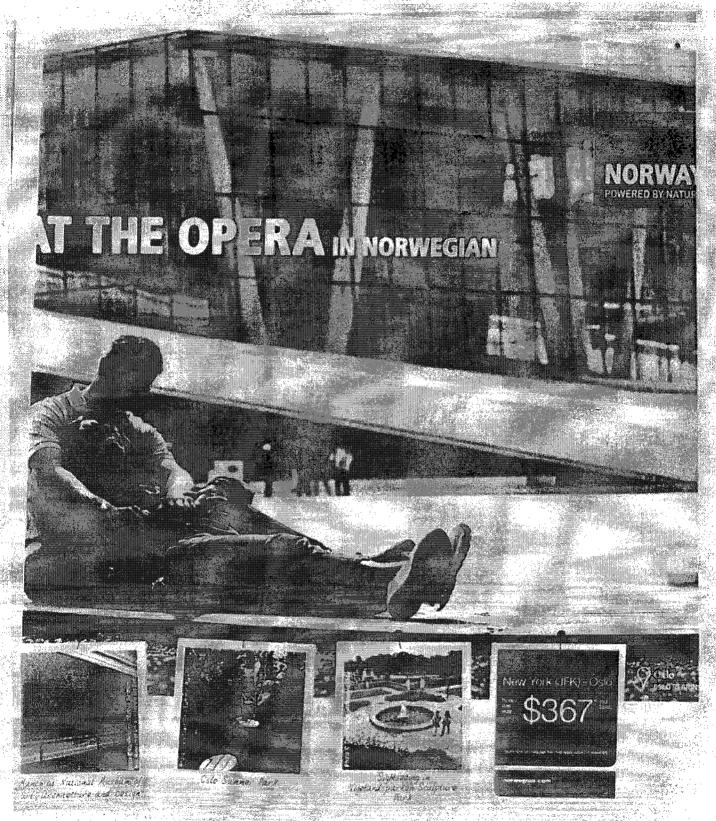


Experience a unique combination of art, culture, and the great outdoors in Norway's celebrated capital, Osla With the official Munch Libilee this year, you can see the most comprehensive presentation of Edvard Munch's famous are works ever displayed. Oslo is at once us bun and rutal with its location on a flord, surrounded by hills and forests. Visit Oslo Summer Park, one of Scandinavias largest cle nbing parks, or like in a forest, swim in a fjord, and experience a world-class concert—all in the same day

ly sonstop to Osio with Norvegrap from J.K. New York starting May 31st, 2013



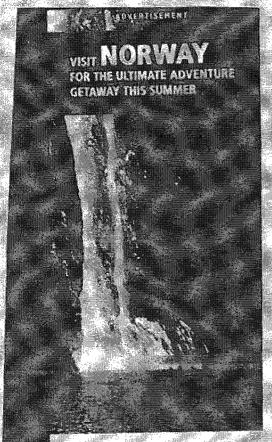
## NYTIMES, T-MAGAZINE, MAY 2013



Experience a unique combination of art, culture, and the great outdoors in Norway's celebrated appeal, Oslo 30 In the official Munch publice this year, vovem see the most comprehensive presentation of edward Munch's famous artworks ever displayed Oslo is at once urban and ritral withous location on a fiord, surrounded by hills and forests, Visit Oslo Summer Park, one of scandinavia's largest climbing parks of hise in a forest, swim in a ford, and experience a world Received by NSD/FARA Registration Unit 08/05/2013 4:30:55 PM

## MONS JOURNAL-MAY 2013





FROM TALL GUACIAL PEAKS TO DEEP VALUEY LAKES, NOHWAY IS THEALDEAL DESTINATION FOR THE OUTDOOR ENTHUSIAST

With crystal blue waters and awe inspring landscapes. Norway is the perfect playgramed for keysking adventures that nore blonway for a guited day four on extend you carp with blues at 12 acts which in grid on the blue carping. Discover, cascading the side camping. Discover, cascading waterfals among widthe including the world a largest control on these eagling.

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immerse yourself in a picture sque environment of flue is a sculptured with a quided roun of one of Neway's marry glacers. For alone of a fund expedition tackle lostedal, the largest glacer must be grope. With four or overlying difficulty or length, view quantum treams, specular us supported values or maynificant mountains and placers with peak situations are 3 000 feet for the sex.

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#### NOTEBOOK

## INSTRUCTIONS

- t. Heat a skillet over medium high flame and the direct ancholing his Mexico thiles and revision the sopulation of hear a sight cracking about 5 seconds. Turn the chiles over press, and set as dead to the dry skillet and toast until giving browned and just smoking, about 3 imputes, addictions and only can of controls. Draken to visits a tork Simputes, broken to visits a tork Simpute this and closes and only can of the dry skillet and not can be until darkened to our and not easily this lend 2010 30 minutes.
- a, while the tomatoes are sommering season the cubed in tip and whole chuck or brister) with cat on all cides. Heat a sage heavy, scaled over a medium high same. Pour in just enough canola elfoc or are a fain tim. Seas she best in batcher sust enough to the heap in a single layer without crowding of it gets so crowded, the meat will steem instead of brown i Rotate each piece using tomas until all pieces are well proposed on all sides and the meat will steem.
- a. Even small amounts of bacon, says Schuchman, and savens anochress to just about aby dark Oice of first, while raw, then place into the skillet use 3 for cooking the neat, over inedium heat. Capit for \$\text{Sminutes}\text{just for owned.} Add the bacon one until heat of the bacon one until they're soft.
- 4. Proheer the over to 300° Riace the actioned vegetables become formally spreamsters gartic, parely, by the hay led and the chiles you set as it disarries in a large pot or Dutch over. Place a large pure of cheese loth over the agetables and at the peak of the large pure of cheese loth over the capital set and at the peak of the peak and at the peak of the peak and at the peak as the pe

- Commercially, available beef stock will do in a pinch, but Schuchman strondly recommends anomemade (see recipa below) is ensured seem any stock on store share seem any stock on store shares that doesn't have alten of sodium or that suctually clear. In e-says. Pour in enough stock to cover the meat Bring to a simpler on the storetop and then for the storetest and most even cooking transfer to the oven After Thour, check to be sure the poil is at a low scrime, adjusting the temperature as nieded. De not let the signid boil in Cooking 3 to 5 licers, or until a over of the meat can be puiled apart assity with fores.
- 4) While the chill is simmering in the oven cook the ground beef on medium tightuntil nicely browned Pour off any rendered fat add the second can of simmerices, breaking them up nito is cough churks, and simmer until they rendiceably careened and trickened.
- Remove the chill from the over LIPs the meat out of the pot, set it suide and then strain the broth to get nd of the esception much. Reserve the liquid and a scarcitive vegetables.
- T. Pour the strained broth back into the large pot, then add the tomato beef mixture, apple cider vinegar, brown sugar, and shoked nearly a. This creater a balance between acid and fat, with sweathess from the brown sugar says Katle Happin Whelchel Bring to a somer, and taste, adding salt if needed. After seasoning the broth, but the cubed nest back in and health is bate simmer.
- Sarve Ladia the chill into warned bowles and top with a dollage of creme freiche. Hisce a pinch of orange year onto the creme traiche and then too it with chapped radish and chive.

### THREE WAYS TO BLEVATE EVERYDAY CHILI

#### LUSS LOW-HEST CHILI PERPETS

rou can't have chill without infense obbber travor, but you can thaste anything at all it your mouth's un are. The track lies in big volumes of low heat chilles. "We use anchos and qualitos," says Schuchman. "The qualities have a sweet quality, and the anchos bring sarthy, warn soles." Other good choices include dried New Mexico chiles and dried California chilles, also known as Arechems.

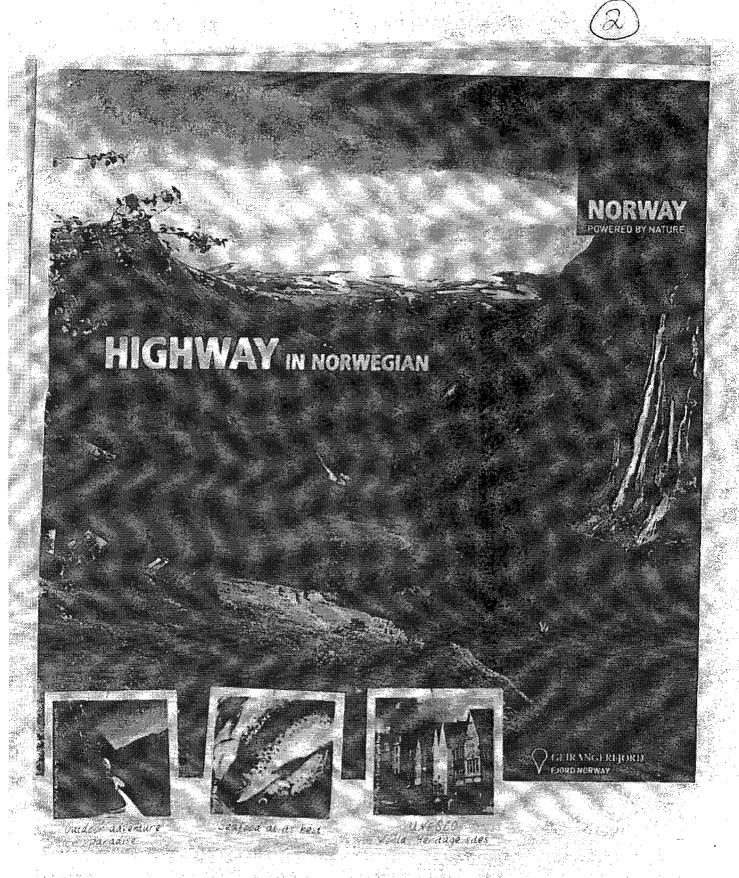
2. Don't Cheap Out on the Meat

Chillia, in essence, a slow shaking braise. To come out the other side falling was transfer, you want means with high enough collager content. Short ribs, beef cheek, with ground shuck adding depth and to bee Stay away from cuts like Tiet mighon. Thank or birrain.

3. Make Your Own Beef Stock
Here's how to make 7 quarts of stock
signed anta: 6.5 lb beef bones - 1 carot
feet and the stock of the sto

insign dental (\* 5 lb beef bones + 1 carat + 1 onion = 1 leak + 1 bunch thyme) (1 bunch garstey + 6 oz tomato paste Place bones on a baking sheet in a 400%

Place bones on a having steeling over After 20 minutes, add carrot, onlian, and leek Roast for 20 minutes, then place the bones in a large pot and cover with 3 quarts said water. Place over a medium-low flame, and bring to a simmer over the course of an incur. Exim off any scumpling to the surface, add the segetables, from parallel, and tomato basic, and other for 5 hours. Set a the mesh strainer on top of an empty pot alongside the stockput and, using a ladde, transfer the stock Baltigerate overnight to congeat all the fat (so it's easy to remove), and then use of freeze it.



Explore Norway and you'll veturn to nature with interactivating. Using the many training of the freshest of mountain and you'll be amazed at the wonderful places in stay flistened their Charming likes, excellent entering and intake hospitality. Whatever type of vacation you choose you'll accepte the analysis beling to peace and transpolity that will remain with you derese.

# DEPARTURES - MAG-JON 2013

# HORDINOR

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In Southern Norway lies a land whose exquisite beauty a distinct heritage remain relatively untouched by the Distinguished by Jagged chestnut ridges, draping gre hilltops and colossal white glaciers that tower upward fre the rippling waters beneath, this mystic land is truly a Norce paradise. The sapphire waters isolate the independent ian masses from one another, creating an archipelago of fjonthat characterize one of the world's most iconic destination FjordNorway.

### EXPLORE THE FJORDS

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#### PARADISE PROFOUND

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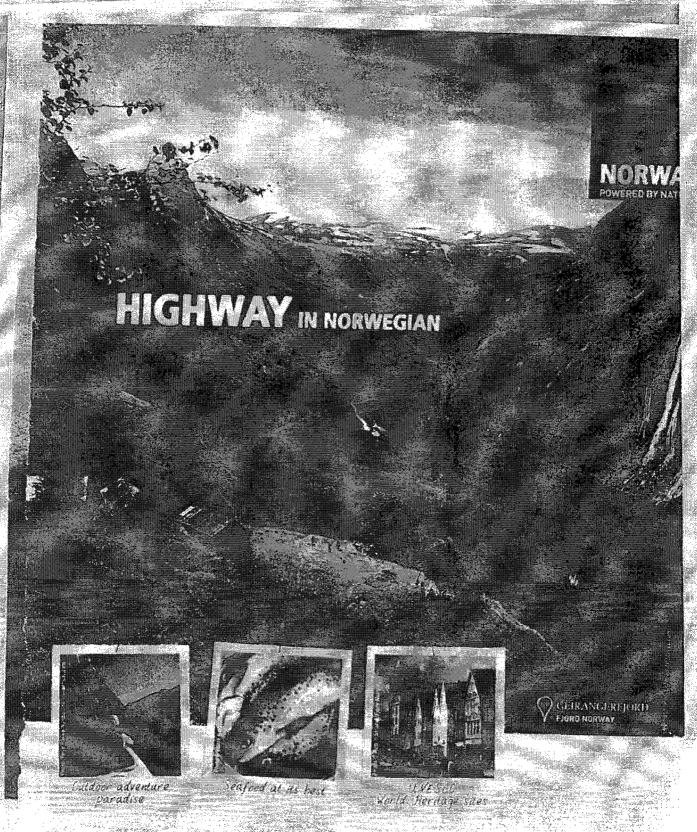




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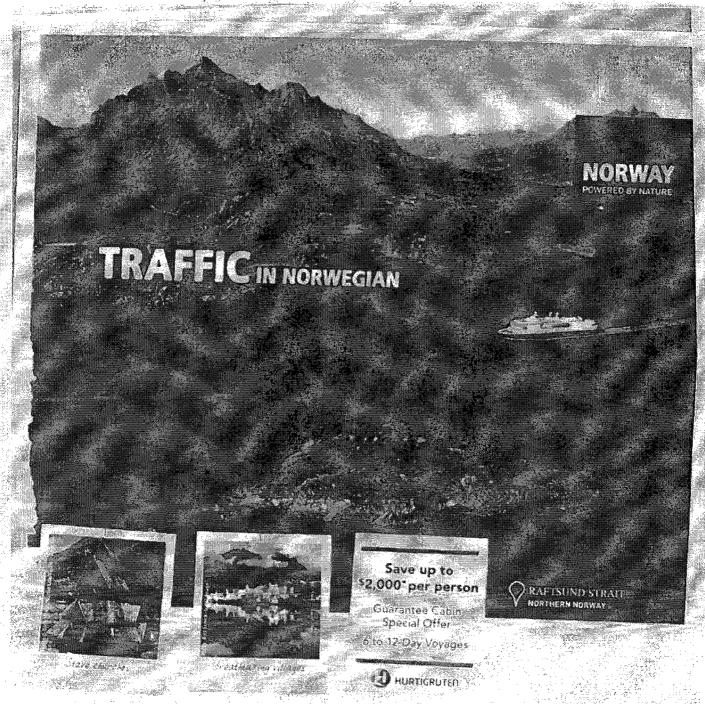
AUDUBON, MAY-JUN 2013



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## ARCHABOLOGY, MAY JUN 2013



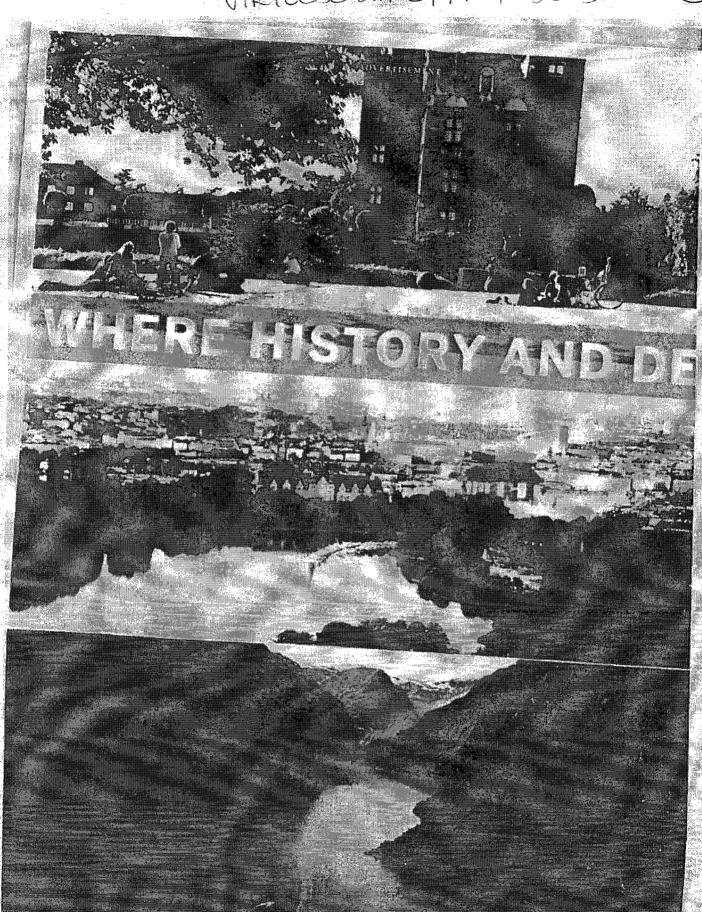
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VIRTUSSO LUGE, MAY 2013



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## SCANDINAVIA

Since the days of intrepid Viking adventurers. Scandinavians have always dared to be bold. The capital cities of Copenhagen, Stockholm and Oslo use a tascinating blendsof roval history, dynamic culture and to ward leaning architecture and design. And stunning natural beauty, excellent museums and shopping, an innovative culicary scene and a clean, simple lifestyle focused on sustainability, and there's little wonder why Soundinevians consistently will among the happiest people in the world. Berfer still, all three capitals are lessily

## COPENHAGEN

The Day sincap tals cools ago back the tryle ballers 1,000 years atom as a cultural and onomicopagethouse. Witness the Jepacy at Roscillors. Castle where the Danish Crow dewels are or exhibit. Amelienborg Castle, the country's linest exemple of Rococci and testion the Se dissance glasterple of Engeliks bord upsite and knonborg Castle unmortalized in story of inflammet. Coveringens and Lade so intuitionally at Ny Carlsberg dividition to the interest of the English of the Englis

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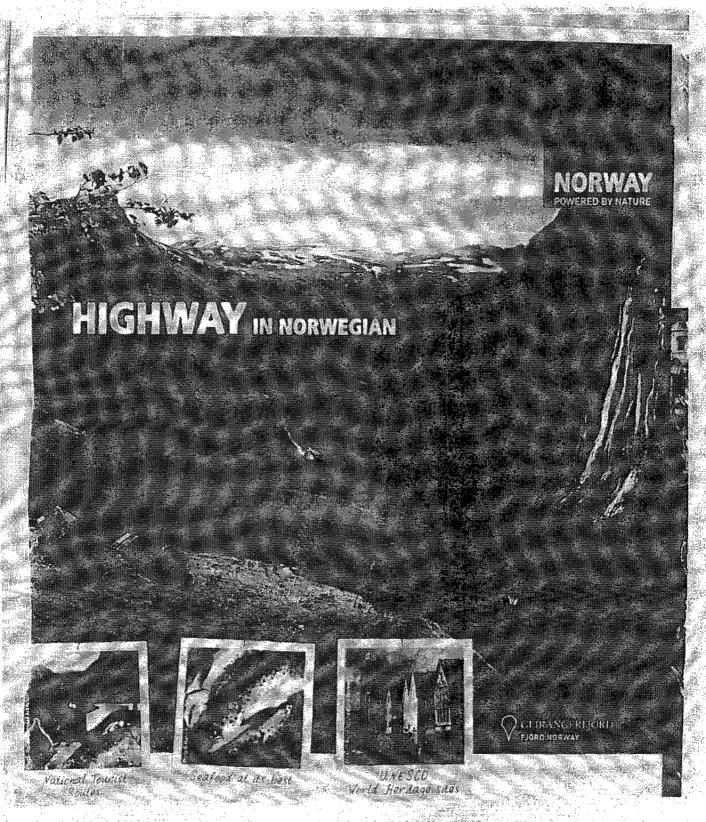


Scandinavian Airlines (SAS) offers the most non-stop illights from the U.S. to Scandinavia: with flights from New York /Newark, Chicago, Washington, D.C. and as of April 8, 2013, from San Francisco





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#### Oslo, Norway

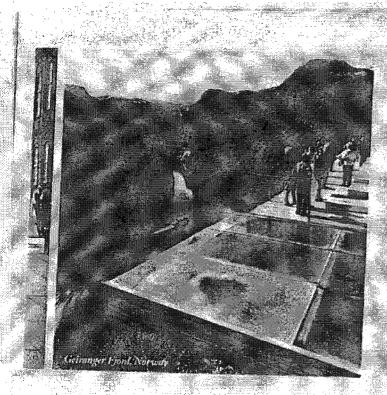
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#### COPENHAGEN, DENMARK

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#### SCENIC SCANDINAVIA AND ITS FJORDS

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Explore the brouty of scandina alon attrofrom coveringes to Aabop and across the sea to Stavanger, according wast to Geokholm in Swaden. Discover the history of a 15th-century farm balore of owns with Norwegian Delicades durings Be My Guest dinner Vacation includes: Proposas accommissarions, hister savice charges and by a supply microrocadina services of an explorit frave Director, ferry ricks, pain journey on the plans flavery and significancy with supplying pain powers and significancy with supplying the experiences.

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#### SCANDINAVIAN CAPITALS AND THE FUORDS

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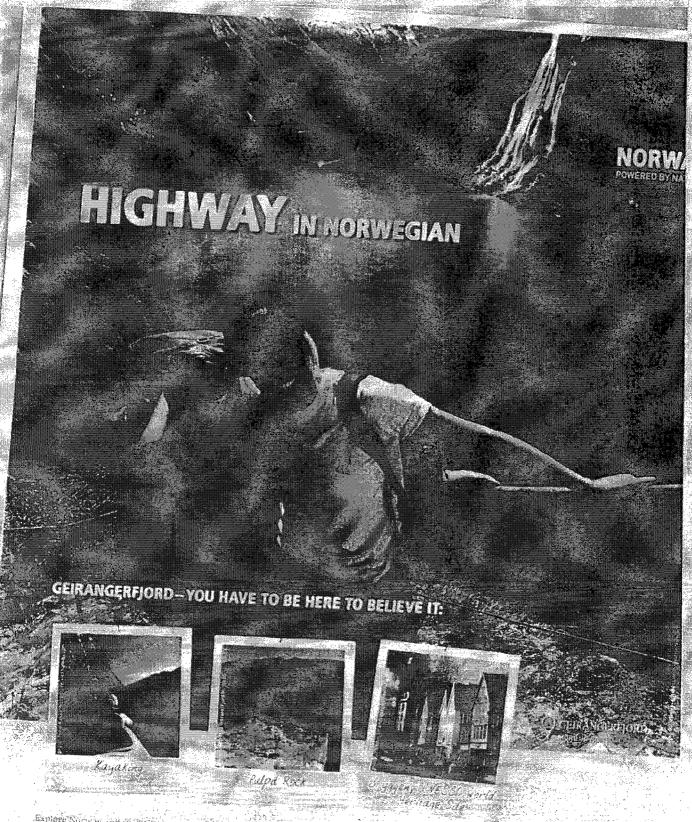
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TRAVER GIRL, SUMMER 2013



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#### VisitNorway USA Digital Media Jan - Jun 2013

#### Social Media campaigns

- 1. Scream /Munch Campaign
- 2. Daily Challenge Facebook App Feb Mar
- 3 Bucket List Facebook App May Jun

#### Google Display network

- Norwegian Arlines
- 5. Fjord Norway

#### San Francisco Chronicle

- 6. Travel section online March
- 7 Home page March

#### New Yorker

- 8. Spring online banners
- 9 Pad ads Mar
- 10. Pad ad April

#### New York Times

- 11. FjordNorway online banners March April
- 12: Norwegian & VisitOslo online banners April May

#### Online travel networks/review sites

- 13 Orbitz Destination Page SAS spring
- 14. Oyster.com Norway, destination page spring

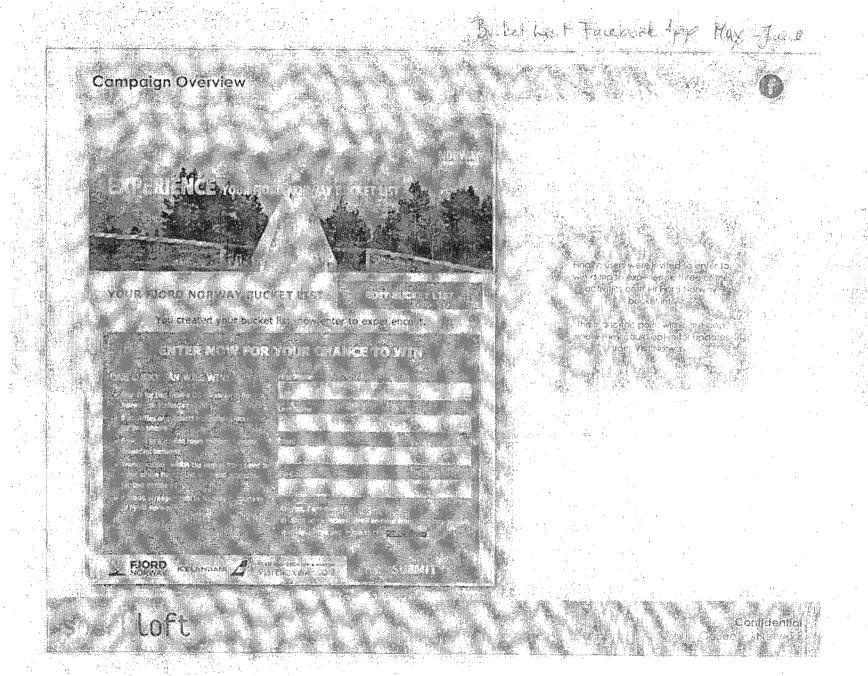
#### Outside Magazine

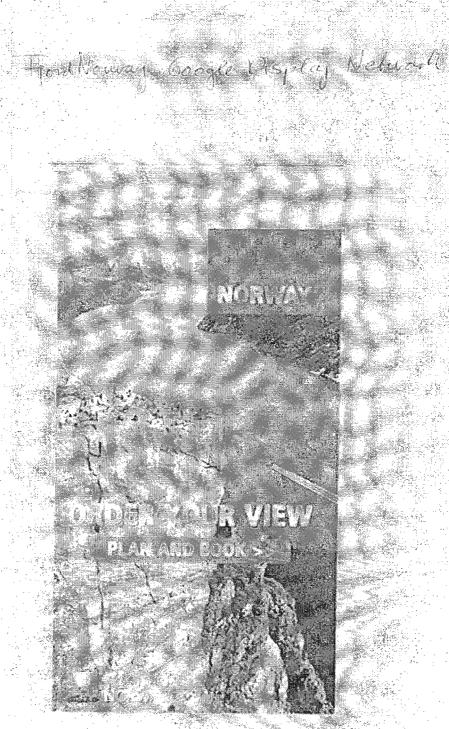
- 45. Pad ad May
- 46. Video sponsorship/May
- 17. Home page takeoverads May
- 18. April New sletter
- 19. March & April Advertorial-
- 20. March (Pad ad.)
- 21. Homepage Takeover April
- 22 Outside Flipboard ads April May

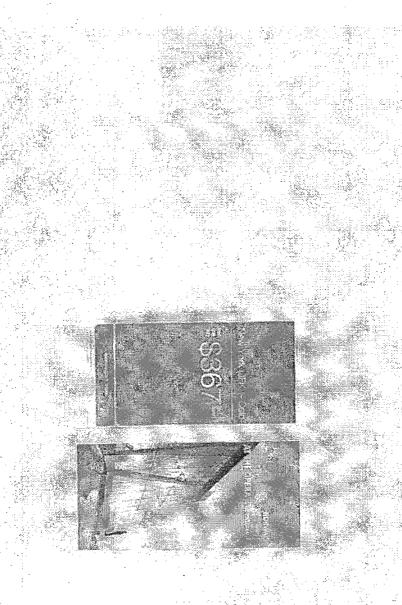


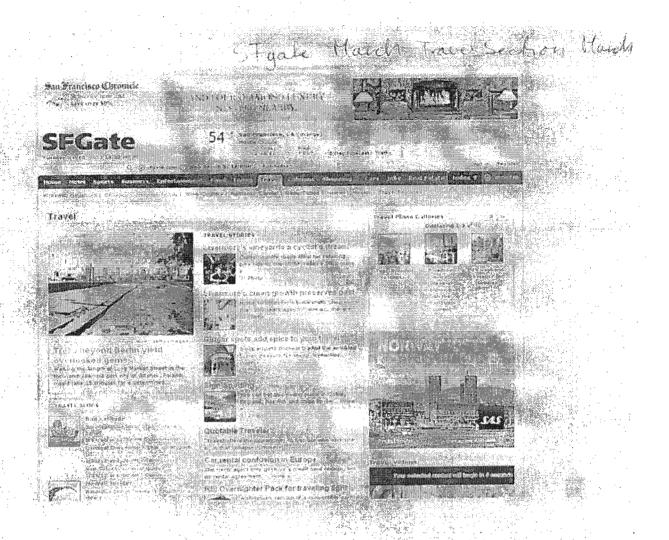










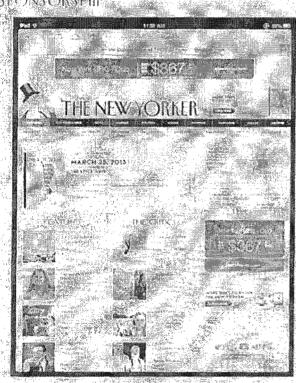


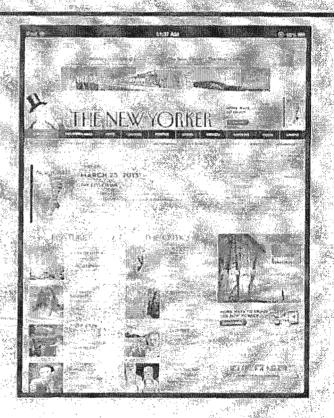


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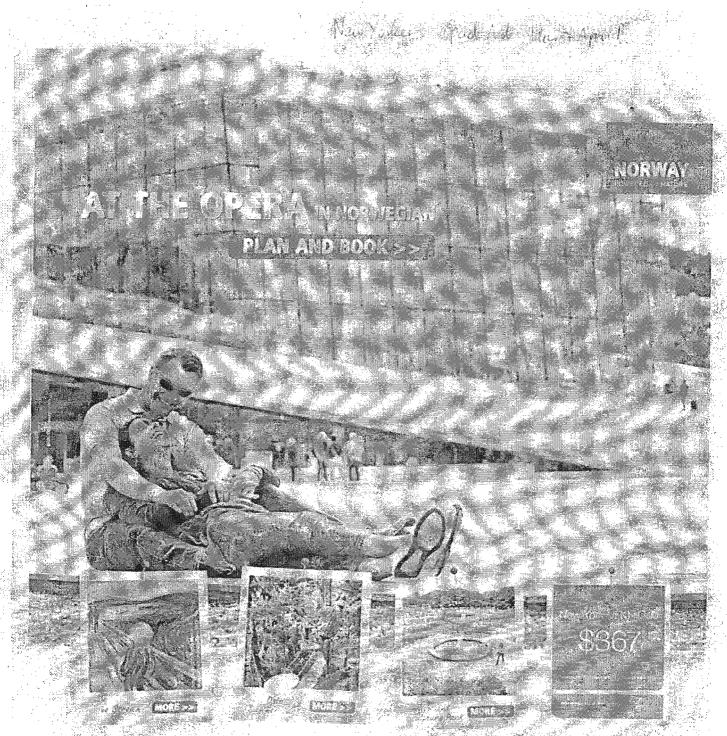
## INNOVATION NORWAY





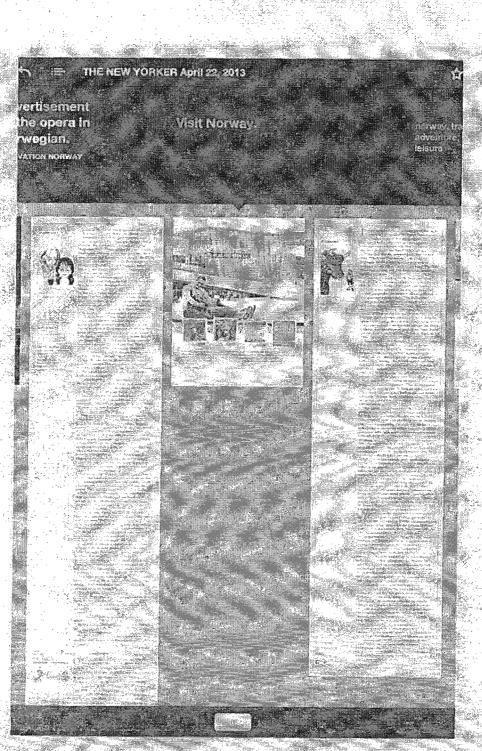


NEW YORKER

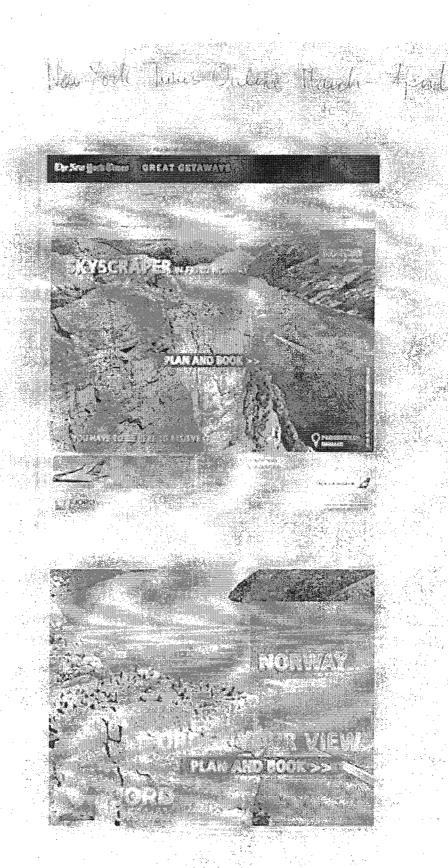


Experience a unique combination of art, culture, and the greatoutdoors in Norway's gelebrated capital foliow With the office business art was a comprehensive presentation of dward Munch elements art was seen, adoptived. Other attendance arthur and rural with its location on a food, surrounded by EDS at 1 forests. Visit Onle Summer tends one of Scanding vines for the control of t

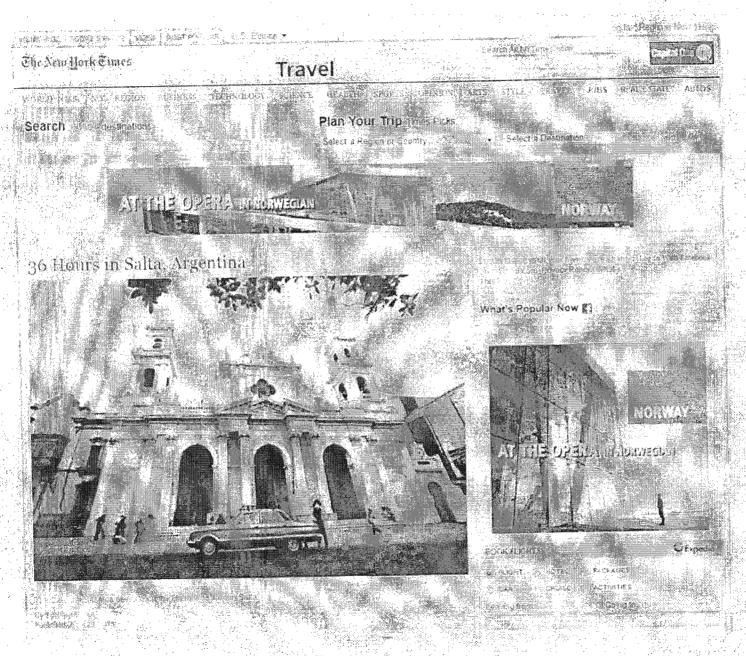
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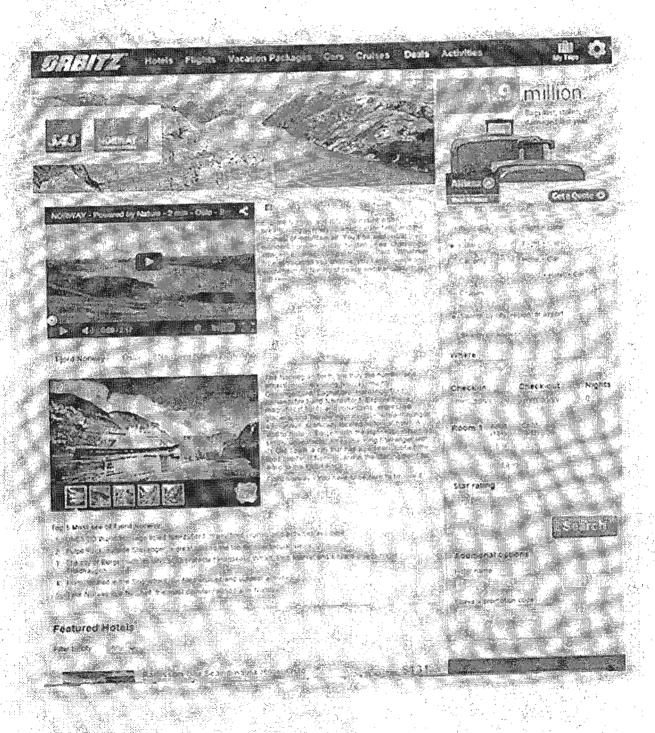
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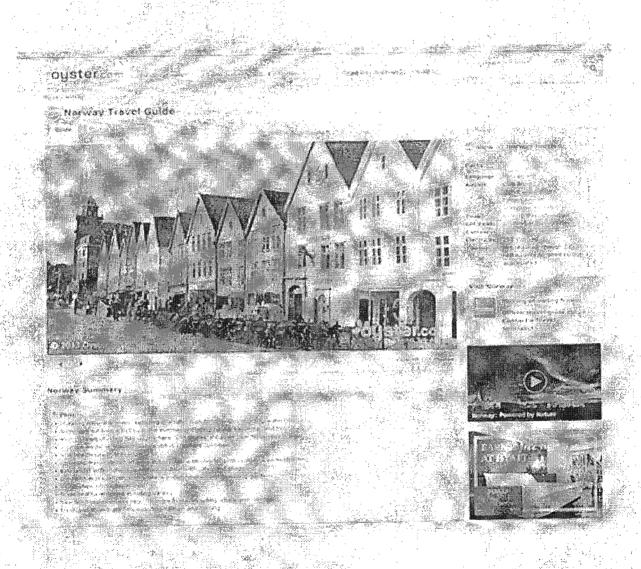
## New York Times Callina Transaction Top



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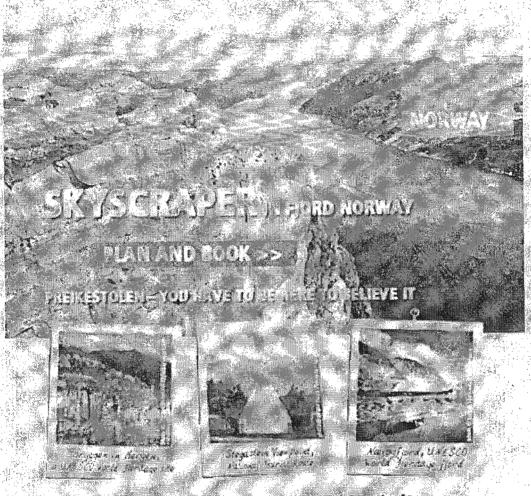
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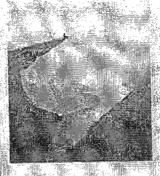




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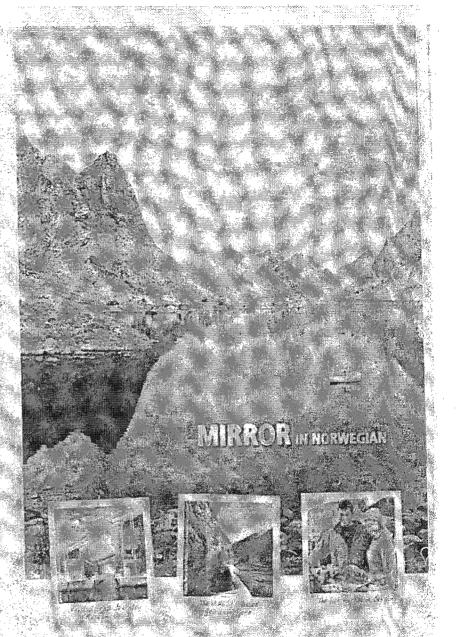


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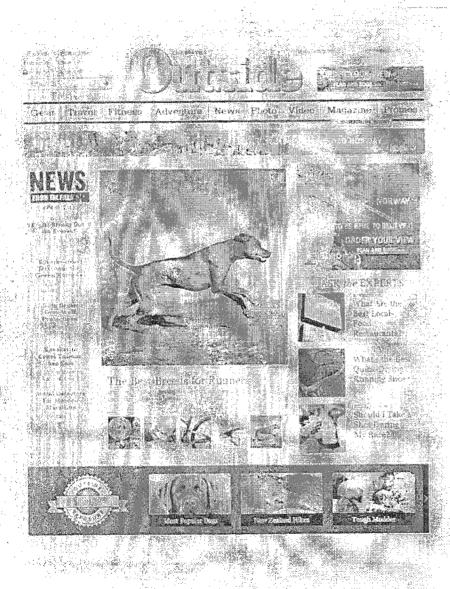
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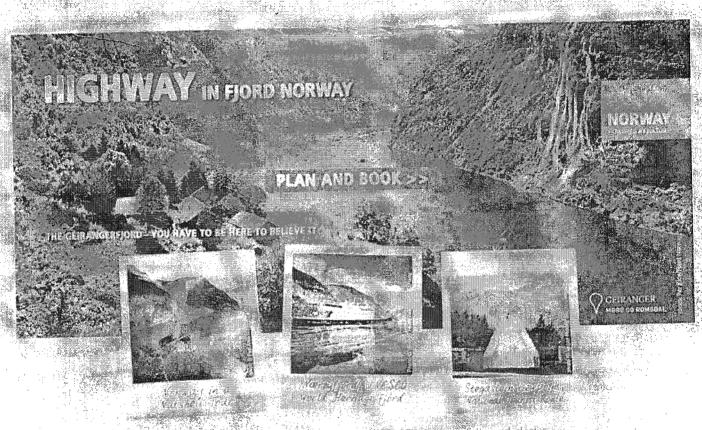
## Cathala Hada Wald



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